

The FDA & Regulation

Danny Herko

Executive VP – Scientific & Regulatory Affairs RAI Services Company





Important notice

This presentation in relation to British American Tobacco p.l.c. ("BAT") and its subsidiaries has been prepared solely for use at this presentation. The presentation is not directed to, or intended for distribution to or use by, any person or entity that is a citizen or resident or located in any jurisdiction outside of the United States and the United Kingdom where such distribution, publication, availability or use would be contrary to law or regulation or which would require any registration or licensing within such jurisdiction.

The material in this presentation is provided for the purpose of giving information about the Company to investors only and is not intended for general consumers. The Company, its directors, employees, agents or advisers do not accept or assume responsibility to any other person to whom this material is shown or into whose hands it may come and any such responsibility or liability is expressly disclaimed. The material in this presentation is not provided for tobacco product advertising, promotional or marketing purposes. This material does not constitute and should not be construed as constituting an offer to sell, or a solicitation of an offer to buy, any of our products. Our products are sold only in compliance with the laws of the particular jurisdictions in which they are sold.

The information contained in this presentation does not purport to be comprehensive and has not been independently verified. Certain industry and market data contained in this presentation has come from third party sources. Third party publications, studies and surveys generally state that the data contained therein have been obtained from sources believed to be reliable, but that there is no guarantee of accuracy or completeness of such data.

Forward-looking statements

Certain statements in this communication that are not historical facts are "forward-looking" statements made within the meaning of Section 21E of the United States Securities Exchange Act of 1934. These statements are often, but not always, made through the use of words or phrases such as "believe," "anticipate," "could," "may," "would," "should," "intend," "plan," "potential," "predict," "will," "expect," "estimate," "project," "positioned," "strategy," "outlook" and similar expressions. The absence of these words does not necessarily mean that as tatement is not forward-looking. All such forward-looking statements involve estimates and assumptions that are subject to risks, uncertainties and other factors that could cause actual future financial condition, performance and results to differ materially from the plans, goals, forecasts, projections, budgets, expectations and results, whether expressed or implied, in the forward-looking statements and other financial and/or statistical data within this communication. Such forward-looking statements are based on numerous assumptions regarding BAT's present and future business strategies and the environment in which it will operate in the future. Circumstances may change and the contents of this presentation may become outdated as a result. Among the key factors that could cause actual results to differ materially from those projected in the forward-looking statements are uncertainties related to the following: the failure to realize contemplated synergies and other benefits from mergers and acquisitions, including the recent merger of Reynolds American Inc. ("Reynolds") and BAT; the effect of mergers, acquisitions and divestitures, including the merger of Reynolds and BAT, on BAT's operating results and businesses generally; the ability to maintain credit ratings; changes in the tobacco industry and stock market trading conditions; changes or differences in domestic or international legislation and regulation; the ability to develop, produce or market new alternat



Important notice (continued)

Additional information concerning these and other factors can be found in BAT's and Reynolds's filings with the U.S. Securities and Exchange Commission ("SEC"), including Reynolds's most recent Annual Reports on Form 10-K, Quarterly Reports on Form 10-Q and Current Reports on Form 8-K and BAT's registration statement on Form F-4, which was declared effective by the SEC on June 14, 2017, and Current Reports on Form 6-K, which may be obtained free of charge at the SEC's website, http://www.sec.gov, and BAT's Annual Reports, which may be obtained free of charge from BAT's website www.bat.com. Readers are cautioned not to place undue reliance on these forward-looking statements that speak only as of the date hereof and BAT undertakes no obligation to update or revise publicly any forward-looking statements or other data or statements contained within this communication, whether as a result of new information, future events or circumstances otherwise.

No statement in this communication is intended to be a profit forecast or profit estimate and no statement in this communication should be interpreted to mean that earnings per share of BAT for the current or future financial years would necessarily match or exceed the historical published earnings per share of BAT.



Agenda







1

TOBACCO REGULATION BACKGROUND

2

DEEMING REGULATION OVERVIEW

3

COMPREHENSIVE
APPROACH TO
NICOTINE AND TOBACCO

4

CLOSING REMARKS





HHHHHHIIIIIII



TOBACCO REGULATION BACKGROUND





7

)



FDA regulation history

1938

Food, Drug, and
Cosmetic Act signed
into law by Franklin D.
Roosevelt



March 21, 2000

The Supreme Court struck down FDA's attempts to regulate tobacco products



2002

Senator Kennedy again introduced the Youth Smoking Prevention and Public Health Protection Act

2005

Senator DeWine again introduced the FSPTCA

June 22, 2009

FSPTCA was signed into law



1938

1996

FDA asserted jurisdiction to regulate tobacco products



May 16, 2000

Senator Ted Kennedy introduced the Youth Smoking Prevention and Public Health Protection Act



2004

Senator Mike DeWine

introduced the Family Smoking Prevention and Tobacco Control Act (FSPTCA)



February 15, 2007

Representative Waxman introduced the FSPTCA







FDA's regulation of tobacco products

FDA Center for Tobacco Products

- Will maximise its statutory reach and enforcement discretion until it decides how to regulate
- Can not ban any tobacco product category
- Can not reduce nicotine levels to zero

Different from other Centers within FDA

- Funded 100% by user fees
- Does not "approve" products
- Appropriate for public health (population health standard) vs. safe and effective
- Variety of enforcement tools





Submission types

Estimated Timing Exemption Requests 60 Days "Minor" modifications (tobacco additives only) (EX) **Product Quantity Change SE** 90 Days Changes to product quantity (PQCSE) 90 Days Products either have the same characteristics as those marketed on/before February 15, **Substantial Equivalence (SE)** 2007 or have different characteristics but do not raise different questions of public health (Regular SE) **Pre-Market Tobacco Application 180 Days** Products that do not meet criteria for either SE or SE Exemption (PMTA) **Modified Risk Tobacco 360 Days** Authorisation to market as reduced harm or reduced risk **Product Application (MRTPA) Administrative Preliminary Marketing** Scientific Advice / **Review Finding** Order Review **Information**





FDA Product Submissions

Examples of some of our NGP Product Submissions

Camel – Snus		Eclipse	glo		Other products
PROCESS	PMTA/MRTPA	SE	SE	MRTPA	PMTA/MRTPA
SUBMISSION	2017	2017	2018	2020	2020 - 2022



Taking glo into the U.S. Market



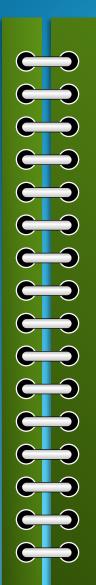
All regulatory pathways (SE, PMTA, MRTPA) are open for introducing glo into the U.S.

Only company with a grandfathered HNB (Eclipse) that could be a predicate product for the SE pathway

Plan to file an SE for glo in 2018

Will also pursue MRTPA to enable claims that reflect glo's risk profile relative to cigarettes







2

DEEMING REGULATION OVERVIEW

3





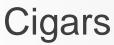
Deeming regulation

FDA exercised jurisdiction over additional categories of tobacco products

Published May 10, 2016 (effective August 8, 2016)



Vapor





Dissolvables

Water Pipes

Hookah

Gels













Deeming regulation

Similar Compliance Workstreams

- Product Listing
- Facility Listing
- Ingredients Reporting
- Health Documents Submission
- HPHC Reporting
- Product Submissions (PMTAs)
- Health Warnings







ENDS (Vapor)

What is not prohibited:

- Flavors
- Open systems
- Online sales (with age verification)
- Marketing (TV, print, etc.)
- Branded apparel
- Vape shops



Prepared for compliance

Experience with all submission pathways

Continuously engaging with the FDA

Face-to-face meetings

Conference calls, webinars, industry seminars

Invited on-site manufacturing and laboratory tours

Facility inspections – every two years

Enhance IT systems and processes

Innovative culture driving agility







COMPREHENSIVE
APPROACH TO
NICOTINE AND TOBACCO
JULY 28, 2017







Scott Gottlieb - FDA Commissioner



"In just the last few years, we've seen the advent and adoption of new product categories that may be **able to deliver nicotine without having to burn tobacco**" —Scott Gottlieb

On July 28, 2017 – Announced FDA's Comprehensive Approach to Nicotine and Tobacco

Sworn in as FDA Commissioner on May 11, 2017

Physician



FDA announcement – Recognition of the Risk Continuum

"...we must acknowledge that there's a continuum of risk for nicotine delivery. That continuum ranges from combustible cigarettes at one end, to medicinal nicotine products at the other."

"...a world where less harmful alternative forms, efficiently delivering satisfying levels of nicotine, are available for those adults who need or want them..."

-Scott Gottlieb July 28, 2017

Key Takeaway

- Very encouraging
- First FDA Commissioner to
 recognise the risk continuum
- CDC changes stance



FDA announcement – Extend submission compliance date for ENDS

"I'm directing CTP to reconsider the various compliance policies ... policies relating to the compliance periods for premarket submissions..."

"...part of CTP's task is to reconsider aspects of the implementation of the final deeming rule with an eye towards fostering innovation where innovation could truly make a public health difference..."

-Scott Gottlieb July 28, 2017

Key Takeaway

- Very encouraging
- ENDS product submissions extended – August 8, 2022



FDA announcement – Rules on submissions

"We will advance rules that will lay out what needs to be in applications for Substantial Equivalence, Modified Risk Tobacco Product, and Pre-Market Tobacco Product applications."

"We'll also be working to put in place a more comprehensive, transparent, and vigorous regulatory framework that will make our regulatory efforts more sustainable."

-Scott Gottlieb July 28, 2017

Key Takeaway

- Very encouraging
- Achieve transparency and predictability



FDA announcement – Product standards for Nicotine and Flavors

"...we will develop an Advance Notice of Proposed Rulemaking ... to regulate nicotine in combustible cigarettes and render them minimally or non-addictive."

"...we will advance rules that will lay out ... how to possibly regulate kid-appealing flavors in products like Electronic Nicotine Delivery Systems ... and whether we should ban menthol in cigarettes and flavors in cigarillos ... "

-Scott Gottlieb July 28, 2017

Key Takeaway

- This is <u>not</u> a surprise
- The Act grants FDA the authority to issue product standards
- We are well prepared and will be actively engaged in the science based process



Product standard considerations

Scientific Evidence

Risks and benefits to the population as a whole

Increased or decreased likelihood that existing users of tobacco products will stop using

Increased or decreased likelihood that those who do not use tobacco products will start using

Plus



The standard must be technically achievable

Unintended consequences such as illicit trade / contraband

And, economic impact must be taken into consideration



Rulemaking process

Step Step Step Step Step Step Step Step Step One Three Five Six Eight Nine Two Four Seven **OMB** Review Preparation **Publication** Preparation **Publication OMB** Review Determination Public **Initiating** of Final, of Final, of Final, of Proposed Whether a of Proposed of Proposed Event Interim, or Interim, or Interim, or Comments Rule is Needed Rule Rule Rule Direct Rule **Direct Rule** Direct Rule **Agency Initiatives Proposed Rule Final Rule** Agencies are An agency must **OMB** Review Proposed rules An agency must **OMB** Review must be published required to publish provide the public submit most final, OMB reviews only OMB reviews only **Required Reviews** in the Federal the opportunity to interim, and direct those rulemaking in the Federal those rulemaking **Special Types of** Optional submit comments Register actions determined Register actions determined final rules to both Procedures to **Final Rules: Statutory Mandates** substantive rules, Help Prepare a "significant" for consideration "significant" houses of Interim Final rules of procedure. **Proposed Rule:** Rule Congress and 60 days is the Recommendations and interpretive General Accounting Advance Notice Direct Final standard for a from Other Groups Office before they rules of Proposed Rule comment period can take effect Rulemaking Lawsuits Negotiated A public hearing is Rulemaking Agencies are discretionary Petitions required to publish unless required by Rules may be final rules in the statute or agency **OMB Prompt Letters** established only Federal Register policy after rulemaking procedures (steps three through six) have been followed, unless an exemption applies





Rulemaking process

Step One

Step

Step Three

Step Four Step Five Step Six Step Seven Step Eight Step Nine

Initiating Event Determination Whether a Rule is Needed

Agencies are

in the Federal

rules of procedure.

and interpretive

Register

Preparation of Proposed Rule

OMB Review of Proposed

Publication of Proposed

Public

Preparation of Final, Interim, or Direct Rule OMB Review
of Final,
Interim, or
Direct Rule

Publication of Final, Interim, or Direct Rule

Agency Initiatives

Required Reviews

Statutory Mandates

Recommendations from Other Groups

Lawsuits

Petitions

OMB Prompt Letters

Proposed Rule

Optional Procedures to Help Prepare a Proposed Rule:

- Advance Notice of Proposed Rulemaking
- Negotiated Rulemaking

Rules may be established only after rulemaking procedures (steps three through six) have been followed, unless an exemption applies **Proposed Rule**

Optional Procedures to Help Prepare a Proposed Rule:

- Advance Notice of Proposed Rulemaking (ANPRM)
- Negotiated Rulemaking

nal Rule

pecial Types of nal Rules: Interim Final Rule Direct Final Rule OMB Review OMB reviews only those rulemaking actions determined "significant" An agency must submit most final, interim, and direct final rules to both houses of Congress and General Accounting Office before they can take effect

Agencies are required to publish final rules in the Federal Register





Rulemaking process

Step Step Step Step Step Step Step Step Step Three Five Six Eight One Two Four Seven Nine Preparation **OMB** Review **Publication** Preparation **Publication OMB** Review Determination Public **Initiating** of Final, of Final, of Final, of Proposed Whether a of Proposed of Proposed Event Interim, or Interim, or Interim, or Comments Rule is Needed Rule Rule Rule Direct Rule **Direct Rule** Direct Rule **Agency Initiatives Proposed Rule Final Rule** Agencies are Proposed rules **OMB** Review An agency must **OMB** Review An agency must required to publish must be published provide the public OMB reviews only OMB reviews only submit most final, **Required Reviews** in the Federal in the Federal the opportunity to those rulemaking interim, and direct those rulemaking **Special Types of Optional** actions determined Register Register submit comments actions determined final rules to both **Final Rules:** Procedures to **Statutory Mandates** substantive rules, Help Prepare a "significant" for consideration "significant" ses of Interim Final rules of procedure, **Proposed Rule:** Rule ss and 60 days is the Recommendations and interpretive Advance Notice Direct Final ccounting standard for a from Other Groups rules they Lawsuits Multi-Year Petitions **OMB Prompt Letters** procedures (steps three through six) have been followed, unless an exemption applies







つ

CLOSING REMARKS

3







Closing remarks

Science based decisions will prevail

Continue high level engagement

Very optimistic with Dr. Gottlieb's balanced approach

Innovative and scientific horsepower of the BAT and RAI companies expands our agility and ability to compete and thrive







Thank you



