

# Fixed Income Investor Update 2018

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It is believed that the expectations reflected in this presentation are reasonable but they may be affected by a wide range of variables that could cause actual results to differ materially from those currently anticipated.

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## **Important Information**



## Forward-looking Statements (continued)

Additional information concerning these and other factors can be found in BAT's filings with the U.S. Securities and Exchange Commission ("SEC"), including the Annual Report on Form 20-F filed on 15 March 2018 and Current Reports on Form 6-K, which may be obtained free of charge at the SEC's website, http://www.sec.gov, and BAT's Annual Reports, which may be obtained free of charge from the British American Tobacco website <a href="https://www.sec.gov">www.bat.com</a>.

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#### **Additional Information**

All financial statements and financial information provided by or with respect to the US or Reynolds American Inc. ("RAI") are initially prepared on the basis of U.S. GAAP and constitute the primary financial statements or financial records of the US business/RAI. This financial information is then converted to International Financial Reporting Standards as issued by the IASB and as adopted by the European Union (IFRS) for the purpose of consolidation within the results of the BAT Group. To the extent any such financial information provided in this presentation relates to the US or RAI it is provided as an explanation of, or supplement to, RAI's primary U.S. GAAP based financial statements and information.

### No Profit or Earnings Per Share Forecasts

No statement in this presentation is intended to be a profit forecast and no statement in this presentation should be interpreted to mean that earnings per share of BAT for the current or future financial years would necessarily match or exceed the historical published earnings per share of BAT.

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#### Revision

For presentation purposes within this presentation, all prior periods have been revised to be consistent with the current reporting structure. All of the information in this presentation is in respect to continuing operations, revised for the fully retrospective adoption of IFRS 15.

#### Share

A number of share metrics are stated throughout this document please see Appendix note A4 for more details.

# 2018 - A strong performance across all categories



Strong Strategic Portfolio revenue growth, up +8.5%\*

**Outperforming in Combustibles: market share up +40bps** 

NGP revenue up +95%\* to £901m\*

Strong results across the US business

**Exceeding High Single Figure constant currency earnings growth, up 11.8%** 

# We have the right strategy







# **2018** Results Highlights

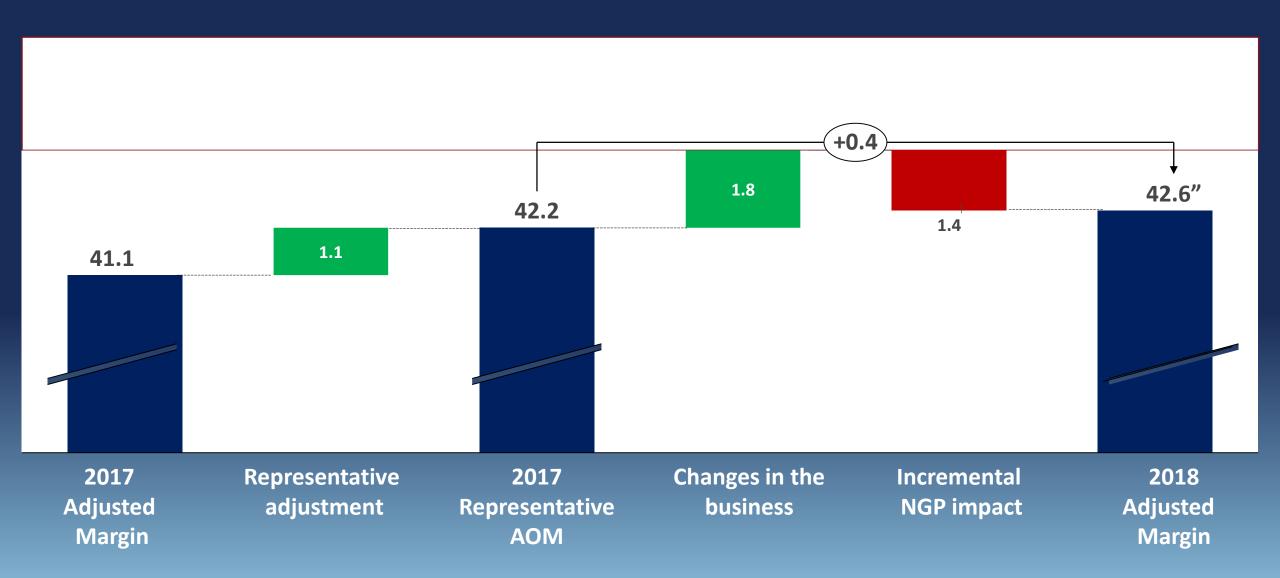


	VOLUME	REVENUE	PROFIT FROM OPERATIONS	EPS~
REPORTED	+3.3%	+25.2%	+45.2%	-86.0%
ADJUSTED CURRENT	-3.5%"	-2.3%"	-1.5%"	+5.2%
ADJUSTED CONSTANT	-3.5%*	+3.5%*	+4.0%*	+11.8%

<sup>&</sup>quot;Representative and adjusted basis. See Appendix, notes A1 and A2.

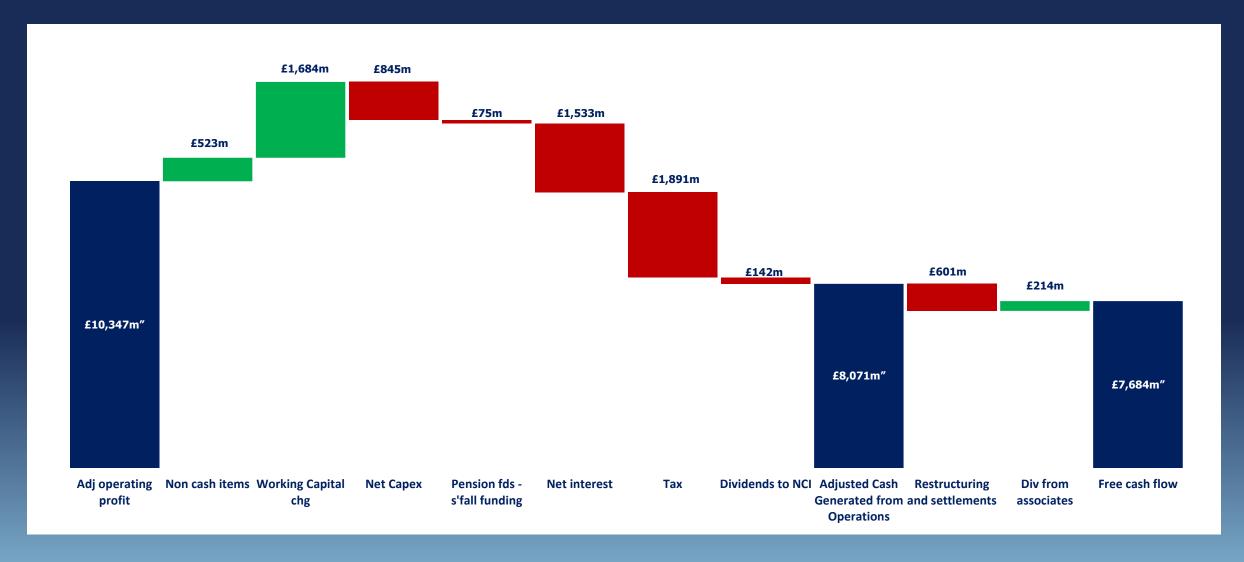
# 2018 Results – Adjusted Operating Margin % Up 40bps"





# 2018 Results – Adjusted Cash Generated from Operations





## 2018 Results – Leverage



## Adjusted net debt/ Adjusted EBITDA

- £1.6bn of debt paydown in 2018
- Adjusted net debt/adjusted EBITDA at 4.0x on a current and approximately 3.6x on a constant currency basis
- Target further deleveraging 0.4x-0.5x, returning to the higher end of historic adjusted net debt/adjusted EBITDA target of 1.5x to 2.5x in the medium term

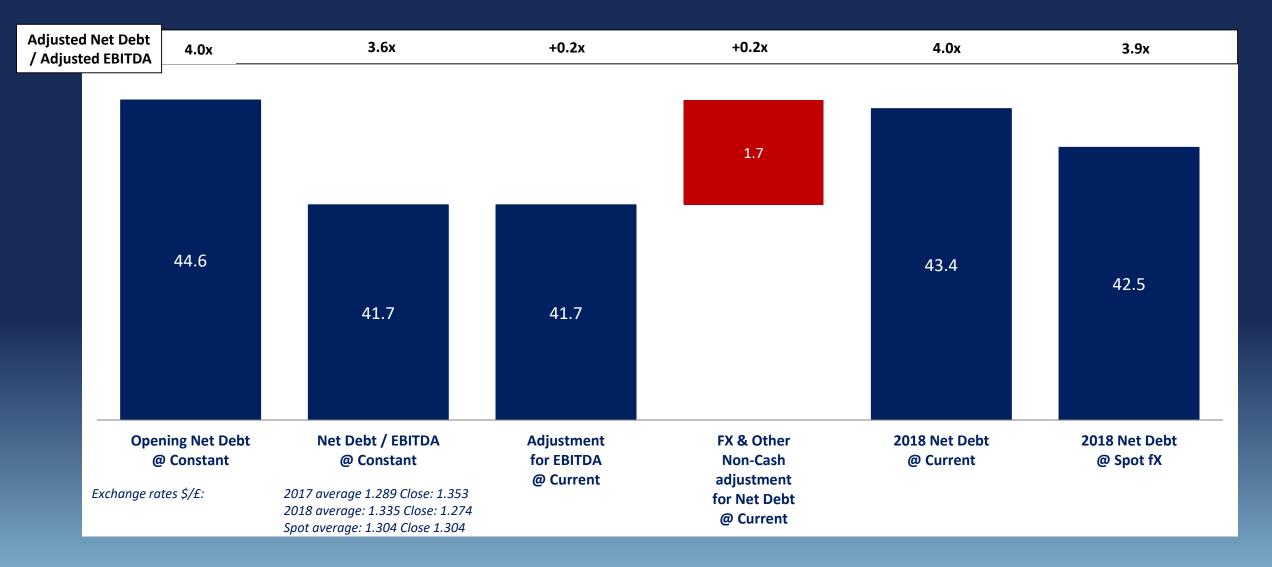
## **Credit Rating^**

S&P & Moody's

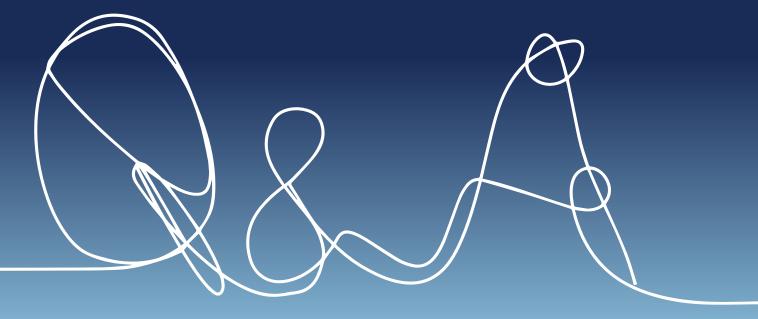
Medium-term target credit rating remains BBB+/Baa1, with the rating currently standing at BBB+/Baa2 stable (each, from S&P and Moody's respectively).

# 2018 Results – Adjusted Net Debt / Adjusted EBITDA (£b)











## **Appendix**



## **A1:** Representative basis

Where appropriate, the Group is also presenting (as a supplement to the results) the 2018 performance against 2017, as though the Group had owned the acquisitions made in 2017 for the whole of that year. Comparison of results on this basis are termed "on a representative basis" and provide shareholders with a results comparison representative of the position as if the Group had owned the acquisitions throughout 2017 and 2018.

## A2: Adjusting (Adj.)

Adjusting items are significant items of certain financial measures which individually or, if of a similar type, in aggregate, are relevant to an understanding of the Group's underlying financial performance because of their size, nature or incidence. In identifying and quantifying adjusting items, the Group consistently applies a policy that defines criteria that are required to be met for an item to be classified as adjusting. The Group believes that these additional measures, which are used internally, are useful to users of the financial information in helping them understand the underlying business performance.

## A3: Constant currency

Movements in foreign exchange rates have impacted the Group's financial results. Measures are calculated based on a retranslation, at prior year's exchange rates, of the current year's results of the Group and where, applicable, its segments. Although the Group does not believe that these measures are a substitute for IFRS measures, the Group management board does believe that such results excluding the impact of currency fluctuations year on year provide additional useful information to investors regarding the Group's operating performance on a local currency basis.

## A4: Share metrics

Key Market offtake share: as independently measured by retail audit agencies (including Nielsen), shipment share estimates, and share of retail for the US business, based upon latest available validated data.

Volume share: The retail sales volume of the product sold as a proportion of total retail sales volume in that category

Value share: The retail sales value of the product sold as a proportion of total retail sales value in that category

Exit share: The retail sales volume of the product as at a specific date sold as a proportion of total retail sales volume in that category at that date.

Premium share: The retail sales volume of the premium product sold as a proportion of total retail sales volume of premium products in that category